

The background of the cover is a blurred, high-speed photograph of a car's front end, featuring bright orange and yellow light trails that suggest motion. The Volkswagen logo is visible on the front of the car. In the top left corner, there is a dark blue rectangular box containing the company name and tagline. A large dark blue box in the center-left contains the title of the report.

**VOLKSWAGEN  
FINANCIAL SERVICES**  
KLÍČ K MOBILITĚ

# **ANNUAL REPORT FOR 2023**



# TABLE OF CONTENTS

INTRODUCTORY WORD	3	BALANCE SHEET	25	12. PREPAYMENTS, ACCRUALS AND DEFERRED INCOME	49
COMPANY PROFILE	5	INCOME STATEMENT	27	13. INCOME TAXES	50
GROUP STRUCTURE	7	STATEMENT OF CHANGES IN EQUITY	28	14. COMMITMENTS AND CONTINGENCIES	52
STRUCTURE OF THE GOVERNING BODIES	9	CASH FLOW STATEMENT	29	15. REVENUES	53
MAJOR EVENTS IN 2023	11	1. DESCRIPTION OF THE COMPANY	30	16. PERSONNEL AND RELATED EXPENSES	54
CORPORATE SOCIAL RESPONSIBILITY	14	2. BASIS OF PRESENTATION OF THE FINANCIAL STATEMENTS	32	17. RELATED PARTY TRANSACTIONS	55
FINANCIAL SITUATION IN 2023	18	3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, ACCOUNTING METHODS AND DEPARTURES THEREFROM	33	18. FEES PAID AND PAYABLE TO THE AUDIT COMPANY	58
OUTLOOK FOR 2024	20	4. FIXED ASSETS	37	19. SUBSEQUENT EVENTS	59
INDEPENDENT AUDITOR’S REPORT	22	5. RECEIVABLES	40	REPORT ON RELATIONS	60
FINANCIAL STATEMENTS	24	6. ALLOWANCES	42		
		7. CASH	43		
		8. EQUITY	44		
		9. PROVISIONS	45		
		10. LIABILITIES	46		
		11. AMOUNTS OWED TO CREDIT INSTITUTIONS	48		



# INTRODUCTORY WORD





Ladies and gentlemen,

**2023 was a successful year for our company.  
The Czech market for new passenger vehicles  
has already partially recovered from the three-  
year slump caused by the effects of the covid-19  
pandemic and grew by 15.3% year-on-year.  
Our performance grew hand in hand with it.  
We performed well in all areas of our business.**

Thanks to our active cooperation with the Volkswagen Group brands, we were able to offer very attractive products, and although the CNB repo rate was still at seven percent last year, by cooperating with the brands we were able to prepare offers at a much lower interest rate. Thus, volume growth in new vehicle financing was driven by the performance of our Group brands, and our performance in terms of penetration was almost identical to 2022, when the repo rate was half the rate, despite the handicap of expensive loans.

A critical factor in overcoming the decline in the new vehicle market in recent years has been the change in product offering that we undertook in 2021. This product change has seen our company increasingly focusing on end-to-end mobility

solutions rather than simply providing financing. Customers appreciate our high value-added products, whether in the form of the lowest possible repayment or mobility benefits.

For the fleets of the larger companies we finance, there is a dynamically growing emphasis on services related to simple fleet management and connectivity. That's why last spring we launched the new FleetCARS client portal, where clients can find a complete online overview of their fleet. The tool retrieves up-to-date information every day, so clients don't have to wait for reports to be created and sent. They can generate these themselves at any time according to their needs.

We continue to systematically support the development of electromobility as a major contribution to reducing our carbon footprint and sustainable mobility. While the focus of Group's brands is on offering attractive pricing for their vehicles, our concern is convenient financing and other additional services that motivate drivers to move away from fossil fuels and make the whole process as easy as possible for them. This includes, for example, offering Chargee charging cards, advantageous insurance packages aimed specifically at EVs, or helping to put in place charging infrastructure at a client's location.

A new feature of the past year was our electric vehicle rental service, where corporate customers can test drive a wide range of electric vehicles for up to several weeks.

Throughout 2023, we worked on a new corporate strategy based on our parent company's Mobility 2030 strategy. We have set key priorities for the five strategic dimensions of Mobility 2030 and defined focus areas, targets and measures for 2024. Our key task for the coming year is to implement measures to achieve the 2024 strategic goals.

Allow us to thank our clients, employees, colleagues from the Group's importer organisations, authorised dealer network for a successful, productive and professional cooperation in 2023 and wish them every success in 2024!



**Ing. Vratislav Stražil**  
Managing Director



**Nataliya Bauhuber**  
Managing Director



# COMPANY PROFILE

**VOLKSWAGEN FINANCIAL SERVICES**  
KLÍČ K MOBILITĚ



KLÍČ K MOBILITĚ

**VOLKSWAGEN**

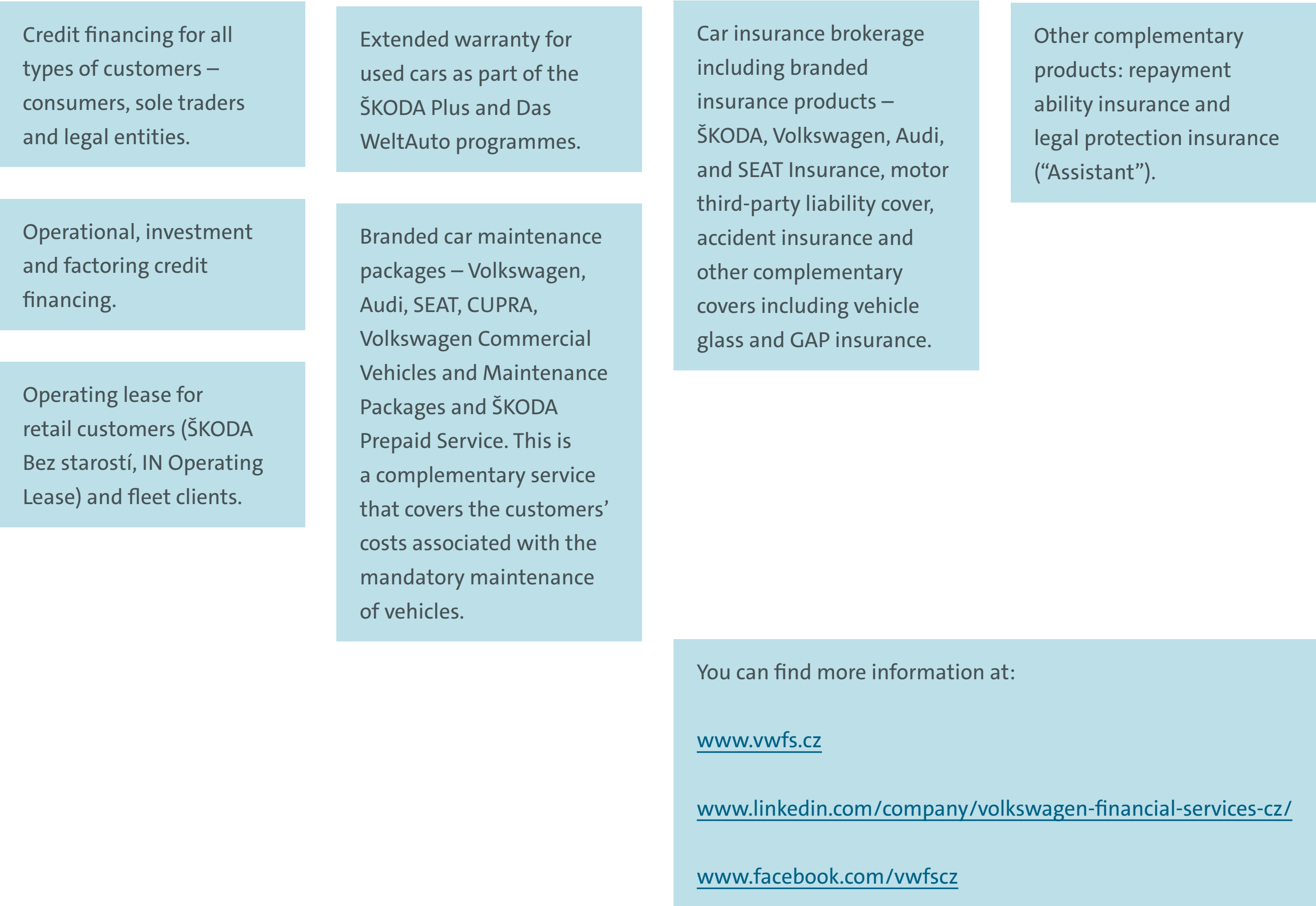
FINANCIAL SERVICES



**ŠkoFIN s.r.o. is operating in the Czech market since 1992 and provides financing contracts for passenger and commercial vehicles as well as operating lease contracts. ŠkoFIN s.r.o. has been using the Volkswagen Financial Services brand for communication since 2015. The company’s legal name remains unchanged.**

The sole shareholder of Volkswagen Financial Services is Volkswagen Finance Overseas B.V., having its registered office at 1012RB Amsterdam, Paleistraat 1, Kingdom of the Netherlands, which is also 100% owned by Volkswagen AG.

Principal products offered by ŠkoFIN s. r. o.





# GROUP STRUCTURE





ŠkoFIN s.r.o. is wholly owned by Volkswagen Finance Overseas B.V., which is a 100% subsidiary of VOLKSWAGEN FINANCIAL SERVICES AKTIENGESELLSCHAFT, having its registered office at 38112 Braunschweig, Federal Republic of Germany, Reg. No: HRB 3790.

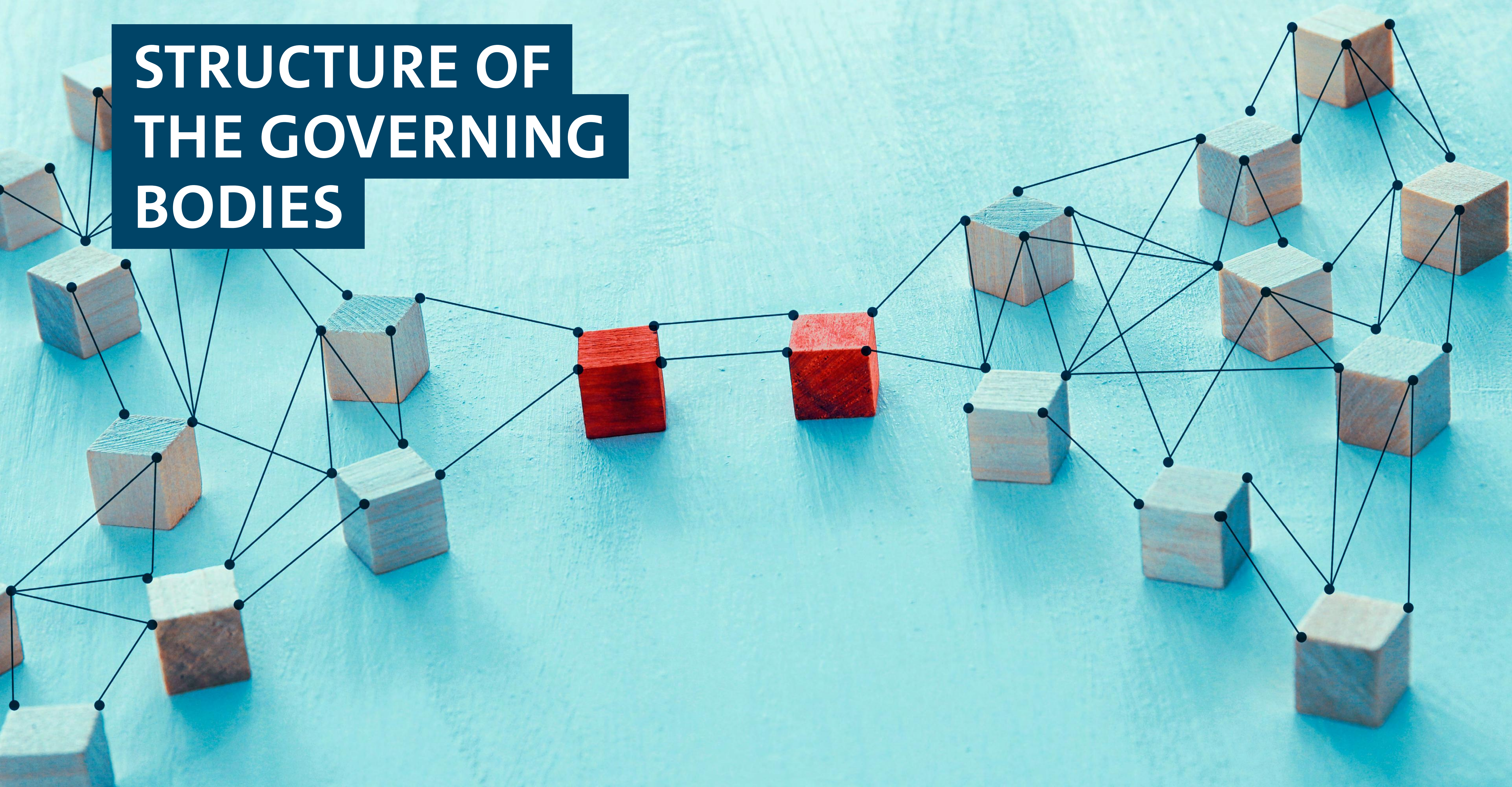
**VOLKSWAGEN FINANCIAL SERVICES  
AKTIENGESELLSCHAFT is  
a 100% subsidiary of Volkswagen AG.**



The Annual Report for VOLKSWAGEN FINANCIAL SERVICES AKTIENGESELLSCHAFT is available at [www.vwfs.com](http://www.vwfs.com).



# STRUCTURE OF THE GOVERNING BODIES





ŠkoFIN s.r.o. having its registered office at Pekařská 635/6, 155 00 Praha 5, was incorporated in the Commercial Register on 10 August 1992.

Structure of governing bodies in 2023:

MANAGEMENT TEAM



Vratislav Stražil

Vratislav Stražil has been the Managing Director of ŠkoFIN s.r.o. since 1 January 2019. He is responsible for the Front Office.



Nataliya Bauhuber

Nataliya Bauhuber has been the Managing Director of ŠkoFIN s.r.o. since 1 September 2022. She is responsible for the Back Office.

Composition of supervisory bodies in 2023:

SUPERVISORY BOARD

- SUPERVISORY BOARD AS AT 31 DECEMBER 2023:
- Jan Hurt, member

→ Jiří Maláček, member

→ Sven Kunath, member

→ Marcus Graefe, member

AUTHORISED SIGNATORIES

- AUTHORISED SIGNATORIES AS AT 31 DECEMBER 2023:
- Kamila Brunclíková

→ Radek Milštain



# MAJOR EVENTS IN 2023





## **In 2023, Volkswagen Financial Services successfully concluded 45,426 new and used car financing contracts. The profit before tax reached CZK 858 million.**

The year 2023 was characterized by a partial recovery of the automotive market after the COVID-19 pandemic. The Czech market for new passenger cars grew by 15.3% year-on-year and our performance grew accordingly. This is despite the fact that the CNB's repo rate reached seven percent last year, double the 2022 value. Thanks to active cooperation with Volkswagen Group brands, we were able to offer very attractive products, so our performance in the form of penetration was at almost the same level as in 2022, despite the handicap of interest rates. Of the total of 45,426 contracts concluded, more than half (55.5%) are already operating leases.

We continued to develop our online services. In addition to the MojeVWFS customer portal, we have launched a new online fleet management tool, FleetCARS, which allows fleet managers to keep track of their current status and generate up-to-date information and reports in real time. Clients will find an overview of all contracts, detailed technical information of vehicles and mileage recorded during service inspections. In the portal, companies can set up their own records of drivers and create reporting of fixed or current costs, including re-invoicing and many other functions. In the future, we also plan to add refueling reports and an overview of all vehicle documentation to the portal. As part of the European network of Volkswagen Financial Services subsidiaries, we have become a pilot country for the introduction of the FleetCARS portal. We are counting on the involvement of other countries as well, so FleetCARS will provide an overview of the entire fleet of large multinationals.

Another innovation in the field of digitization was the launch of the "Paperless" process as part of the conclusion of the AXA GAP contract and additional insurance. The client can conclude the financing/supplementary insurance contract completely electronically. Since its launch, we have already concluded 11.3% of financing contracts in this way.

We have started with the gradual transfer of documents to our Client Portal MojeVWFS. Through the portal, clients can communicate with the company or directly request a change in their data. They will also find the current balance of the contract, the payment schedule or an overview of the vehicle and its insurance. In addition, we are constantly expanding the range of individual tasks that clients will be able to perform online with a few clicks. The client will now find his "Green Card" and soon the invoices for his contract. Invoices have undergone a graphic design and now have a QR code for easy payment. We have also implemented a new system in our Call Centre. The new technology makes it possible, for example, to offer callers the "Callback" service during peak hours, where the caller does not have to wait for a connection, but we will contact the caller as soon as possible. In this way, we save our clients' time and optimize operations on our side. Clients also appreciate the launch of the extended warranty fully online.

Thanks to the CRM project, we managed to digitize a large part of communication with the client in the Salesforce tool. The online sale of our used cars, together with financing, offers clients the opportunity to choose from more than a hundred cars and set financing parameters tailored to their needs, learn everything they need to know about the car offer and arrange a used car on credit from anywhere. Service inspections can now also be arranged online and we are preparing an extended warranty.

Last year, we gradually implemented the electronic signature of contractual documentation, so that around 10% of contracts are signed electronically. We are constantly expanding our digital communication and online sales. We increased the number of leads from the online environment by 556% year-on-year, we addressed more than 32 thousand customers by email with product offers.



In addition, in 2023 we have strengthened our call centre, where our financial specialists provide professional support to customers from the beginning of their interest until the conclusion of a financing contract or the purchase of another product from the VWFS offer. Thanks to all these activities, we managed to increase our sales through the Digital&Direct channel by 46% year-on-year.

We have continued to develop our popular loan Financing “CHYTŘE”. It is characterized by a high degree of variability in setting the amount of the down payment, the monthly installment and the choice of the last uneven installment. Clients are mainly attracted by the possibility of using a low monthly instalment and the variability of the settlement of the last uneven instalment. In the area of insurance, we offer so-called float insurance, which is financially more advantageous for customers due to its variability. The attractiveness of this product is confirmed by a 54% year-on-year increase in concluded contracts.

The qualities of our product Financing “CHYTŘE” appreciated not only by customers, but also by experts – this is confirmed by the second place in the category of non-bank loans in last year’s 21st year of the “Zlatá Koruna” competition. This is the second time that “Chytře” has scored in this prestigious competition, which annually awards the best financial products on the Czech market.

We also develop operational leasing or credit for the acquisition of cars of all brands available on the Czech market, not only the brands of the parent Volkswagen Group, for corporate clients. We provide our clients with a comprehensive solution for their corporate fleet. The expansion of the range of funded brands is a response to the mobile needs of corporate clients, from small and medium-sized companies financing just two cars, for example, to multinational companies with fleets of hundreds of cars. Last year, the number of contracts in this area increased by 17%.

Volkswagen Financial Services’ long-term priority is to support the development of electromobility as a key contribution to reducing the carbon footprint and sustainable mobility. When purchasing an electric vehicle, we offer our clients complete services with the aim of making it as easy as possible for them to switch from a vehicle with a conventional engine to a vehicle powered by electricity. New in 2023 was the launch

of an electric car rental service, which was received very positively by our corporate customers. The customer can choose the rental period, from 7 to 60 days. The very affordable rental includes car insurance with a 5% deductible, a CHARGE charging card and a service card with contact for technical assistance. When renting an electric car, customers also receive a complete range of financing, including insurance. Companies that choose to switch to electric vehicles and charge them with electricity from renewable sources can significantly reduce overall CO2 emissions. In addition to the environmental benefits, fleet managers will appreciate the ease of maintenance and less likelihood of repairs. Our emission-free mobility support program includes more advantageous insurance for electric vehicles and service. In addition to the vehicle, we also allow corporate customers to finance infrastructure, i.e. charging stations with wallboxes. In a similar way, we can help our dealers, for example, to adjust the store to new standards that require charging stations.

By offering prepaid services, Volkswagen Financial Services aims to make long-term cost planning easier for both its clients and business partners, while at the same time saving considerable resources at the current rate of inflation and the ongoing increase in the prices of parts and labour. This allows the car operator to go to the workshop without worrying about how much the visit will cost and how much the prices of parts and services have risen. At the same time, the payment of these necessary costs can be spread over a longer period of time in instalments in an acceptable amount. Partner workshops, on the other hand, can be sure that they will be reimbursed for all costs according to current prices. Thanks to the attractiveness of this offer, the number of contracts for Full Service and Service services increased by 54% year-on-year. Fuel card services and tire service contracts also increased by 50% and by 93%.

In the area of Dealer Sales and Corporate Financing, we are constantly strengthening our cooperation with the dealer network of our Group brands. In 2023, we focused mainly on implementing a new approach to rewarding the dealer network so that it is as motivating as possible and maximally supports our strategy within retail and SME sales - focusing on products with high added value for our customers, whether in the form of the lowest possible installment or in the form of mobility benefits.



# CORPORATE SOCIAL RESPONSIBILITY





**Our business model is built on a solid footing supported by our values such as customer focus, openness, accountability, enthusiasm and the courage to keep trying new things.**

Volkswagen Financial Services’ corporate responsibility and human resources policy is based on the global strategy and corporate values of the entire Volkswagen Group. To us, they are the rules that guide us in the pursuit of our long-term goals and in the fulfilment our responsibilities towards all stakeholders. We aspire to maintain our reputation as one of the most reliable employers and trade partners in the Czech market.

This is why we place great emphasis on long-term and intensive in-house training with a primary focus on developing individual qualities and teamwork. We devise and improve incentive programmes and upgrade working environment, improving its comfort and safety to the satisfaction of our employees, because each of them is a unique individual to us.

We insist on unconditional observance of our Code of Conduct. We condemn any unlawful business practices. We care about the world outside our company, which is why we are committed to minimising the environmental impact of our activity and considering the influence of each individual step on our surroundings before actually taking it.

The security of our customers’ personal data is our utmost priority. We carefully adhere to the rules protecting consumers and the principles of fair competition.

Volkswagen Financial Services is a founding member of the Non-Banking Client Information Register. ŠkoFIN is a responsible lender.

**Research and Development Activities**

Volkswagen Financial Services is actively involved in developing IT systems and methods for financial services geared towards innovating reporting tools and defining procedures for financial risk identification.

**Environmental Impact of the Company’s Activity**

Since the company conducts business in the field of financial service provision, its activity does not affect the environment directly.

**Organisational Units Abroad**

Volkswagen Financial Services has no organisational units abroad.

**Acquisition of own shares**

The company did not acquire its own shares during that period.

**Subsequent events**

There have been no significant events subsequent to year-end that would have an impact on the financial statements as of 31 December 2023 and / or on the matters set out in this annual report.



# Sponsorship and charity events in 2023

As a leading provider of mobility, we have long been trying to help especially those of our fellow citizens who are in some way limited in their mobility – whether due to health problems, old age or other ailments. That is why our main goal in this area is to help people with disabilities to be more mobile, independent and satisfied in life.

# LONG-TERM PARTNERSHIPS

## Centrum Paraple

In 2023, our long-term partnership with Centrum Paraple, a charity organization helping people with spinal cord injury and paralysis, continued successfully. Last year, we were proud to become the main partner of the Run and Ride for Paraple, and thanks to that we were able to continue helping people with limited mobility. Last year, 45 enthusiastic colleagues of our team took part in the #jointhemovement challenge, who managed to walk, run or cycle a total of 12,763.75 kilometers per month. We are also pleased that employees are interested in similar activities and, for example, compared to last year, they managed to run ten thousand kilometers more. In addition to the total proceeds from this sporting event – CZK 915,000 – Volkswagen Financial Services supported the collection with another CZK 50,000. These funds will help finance residential social rehabilitation, the main service of the Paraple Centre.

## Sue Ryder

We have been supporting the non-profit organization Sue Ryder, which provides services to seniors with reduced mobility, regularly since 2015. Last year, among other things, we lent ID.4 and Audi Q4 e-tron electric cars from our electric car rental company, which helped Sue Ryder’s trainers and advisors with care for the elderly, especially in Prague, but also in other cities in the Czech Republic. On these journeys, these state-of-the-art electric vehicles ran completely without local emissions, contributing to a better environment. In addition to renting these cars, Volkswagen Financial Services employees took part in the Sue Ryder Charity Cup charity football match for the ninth time. The company has also been involved in two campaigns. In the spring called “With Dignity to the Last Minute”, which was dedicated to palliative care for the elderly, it contributed CZK 130,000 to rehabilitation. In the second, autumn campaign, called “Become a star for the oldest among us”, our company again got involved and supported the possibility of organizing trips for seniors. Last year, our support for this non-profit organization was also appreciated by the judges of the Golden Crown competition in the category recognizing socially and ecologically sustainable projects.



## Breakfaststory

Since 2020, we have been supporting the social platform Breakfaststory, which focuses on helping disadvantaged people, seniors and single mothers, through the purchase of refreshments. We used her services to provide refreshments for internal events and meetings within the “Delight with Breakfast” project. Through this platform, we purchased gifts for our business partners and employees, who were able to enjoy nice gifts and good deeds. And it didn’t stop at cars. The company also donated CZK 100,000 for cooking and transporting lunches prepared in social enterprises as part of the “Delight with Lunch” charity campaign under the Breakfaststory banner. These lunches are given free of charge to people in need – seniors, single parents or child war refugees.

## Nadační fond Škoda Auto

In 2023, a new project was added – Volkswagen Financial Services participated for the first time in a grant from the Nadační fond Škoda Auto, which aims to develop biodiversity in the Mladá Boleslav, Rychnov and Vrchlabí regions, i.e. where Škoda Auto operates. Our company contributed CZK 250,000 to the “Krakonoš’s Gardens” projects, which will finance 25 projects improving nature protection and biodiversity in the region. Some of these projects are already being implemented, for example, we are pleased with the construction of pools in the Vlčí Pole and Dymokurské meadows, which will help with water retention in the landscape and create a safe living space for various amphibian species. The professional guarantor of the project is the Krkonoše National Park Administration, so we know that the funds are really used where they are most needed.





## CHARITY FUNDRAISING

### Fundraising for Kubík

Our company has been supporting the collection for Kubík for many years. The collection is all the more important for us because it is the son of one of our employees. Kubík suffers from epilepsy and cerebral palsy. His treatment is financially demanding, but we believe that together we will be able to improve the boy's condition, at least partially. Last year, the company organized a sports challenge, where it donated CZK 2 for every kilometer that employees did during September and October. In total, the sports challenge brought in 34 thousand crowns. The collected amount went to finance his expensive treatment. Kubík is now 13 years old and thanks to regular physiotherapy at home and in specialized facilities, he is constantly making progress.

### Christmas gifts for seniors and children

Christmas is a time of well-being and fulfilled wishes, and it should be no different for seniors or children who cannot spend the holidays in the environment of their homes. Therefore, our employees joined forces again and purchased and wrapped gifts at their own expense for the clients of the Sue Ryder retirement home and patients of the Children's Center at Thomayer Hospital. The seniors received medical aids and interior decorations, the children found glass paints under the Christmas tree, as well as things that are needed for the operation of the center - such as a breathing monitor or diapers.

### Helping the victims of the tragedy at the university

We were deeply affected by the shooting at the Faculty of Philosophy of Charles University before Christmas last year. The least anyone can do at such a moment is to support the victims' families, students and educators. That is why we decided to provide financial support in the amount of CZK 100,000 through the Darujme.cz platform, which organized the collection.



# FINANCIAL SITUATION IN 2023





ŠkoFIN s.r.o. posted a net profit  
of CZK 557 million in 2023  
(2022: CZK 888 million).

Key figures for the year	2023	2022
TOTAL AMOUNT OF ASSETS	CZK 55,415 million	CZK 44,163 million
TOTAL EQUITY	CZK 6,353 million	CZK 6,684 million
AVERAGE NUMBER OF EMPLOYEES	246	233



# OUTLOOK FOR 2024





**Today's times are full of challenges and require an approach that allows us to respond flexibly to the rapidly changing reality of the market, changes in customer preferences, the development of sales channels and trends in the entire automotive industry.**



In the product area, we will continue to work with brands to increase customer loyalty. Digitization will continue to be at the forefront of our interest, where together with insurance companies we will focus on online reporting in accordance with legislation. Another priority in the area of insurance will be increasing the share of float insurance contracts. We will also focus on increasing the penetration of electronic signatures and delivering benefits to all stakeholders.

We have the next stage ahead of us, in which we will further improve and professionalize our services as part of our Mobility 2030 strategy so that they always reflect the latest global and local trends and requirements of our customers.



# INDEPENDENT AUDITOR'S REPORT







(Translation of a report originally issued in Czech - see Note 2 to the financial statements.)

INDEPENDENT AUDITOR'S REPORT

To the Shareholder of ŠkoFIN s.r.o.:

Opinion

We have audited the accompanying financial statements of ŠkoFIN s.r.o. (the Company) prepared in accordance with accounting principles generally accepted in the Czech Republic, which comprise the balance sheet as at 31 December 2023, and the income statement, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a material accounting policy information. For details of the Company, see Note 1 to the financial statements.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at 31 December 2023, and of its financial performance and its cash flows for the year then ended in accordance with accounting principles generally accepted in the Czech Republic.

Basis for Opinion

We conducted our audit in accordance with the Act on Auditors and Auditing Standards of the Chamber of Auditors of the Czech Republic, which are International Standards on Auditing (ISAs), as amended by the related application clauses. Our responsibilities under this law and regulation are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Act on Auditors and the Code of Ethics adopted by the Chamber of Auditors of the Czech Republic and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

In compliance with Section 2(b) of the Act on Auditors, the other information comprises the information included in the Annual Report other than the financial statements and auditor's report thereon. The Statutory Representatives are responsible for the other information.

Our opinion on the financial statements does not cover the other information. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. In addition, we assess whether the other information has been prepared, in all material respects, in accordance with applicable law or regulation, in particular, whether the other information complies with law or regulation in terms of formal requirements and procedure for preparing the other information in the context of materiality, i.e. whether any non-compliance with these requirements could influence judgments made on the basis of the other information.

A member firm of Ernst & Young Global Limited  
Ernst & Young Audit, s.r.o. with its registered office at Na Florenci 2116/15, 110 00 Prague 1 – Nové Město,  
has been incorporated in the Commercial Register administered by the Municipal Court in Prague,  
Section C, entry no. 88504, under identification No. 26704153.



Based on the procedures performed, to the extent we are able to assess it, we report that:

- The other information describing the facts that are also presented in the financial statements is, in all material respects, consistent with the financial statements; and
- The other information is prepared in compliance with applicable law or regulation.

In addition, our responsibility is to report, based on the knowledge and understanding of the Company obtained in the audit, on whether the other information contains any material misstatement. Based on the procedures we have performed on the other information obtained, we have not identified any material misstatement.

Responsibilities of the Company's Statutory Representatives and Supervisory Board for the Financial Statements

The Statutory Representatives are responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the Czech Republic and for such internal control as the Statutory Representatives determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Statutory Representatives are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Statutory Representatives either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The Supervisory Board is responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with above regulations will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the above law or regulation, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Statutory Representatives.

A member firm of Ernst & Young Global Limited  
Ernst & Young Audit, s.r.o. with its registered office at Na Florenci 2116/15, 110 00 Prague 1 – Nové Město,  
has been incorporated in the Commercial Register administered by the Municipal Court in Prague,  
Section C, entry no. 88504, under identification No. 26704153.



- Conclude on the appropriateness of the Statutory Representatives' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Statutory Representatives and the Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young Audit, s.r.o.  
License No. 401

**Roman Hauptfleisch**  
Digitally signed by Roman Hauptfleisch  
DN: cn=Roman Hauptfleisch, ou=EY,  
email=roman.hauptfleisch@cz.ey.com,  
c=cz,  
Date: 2024.03.20 14:32:26 +01'00'

Electronically signed by Roman Hauptfleisch, Auditor  
License No. 2009

20 March 2024  
Prague, Czech Republic

A member firm of Ernst & Young Global Limited  
Ernst & Young Audit, s.r.o. with its registered office at Na Florenci 2116/15, 110 00 Prague 1 – Nové Město,  
has been incorporated in the Commercial Register administered by the Municipal Court in Prague,  
Section C, entry no. 88504, under identification No. 26704153.



# FINANCIAL STATEMENTS

31 December 2023



# BALANCE SHEET

as at 31 December 2023

(CZK mil.)				Gross amount	Provision	2023 Net amount	2022 Net amount
ASSETS							
B.			Fixed assets	19,199	(3,509)	15,690	13,856
B.	I.		Intangible fixed assets	1,236	(666)	570	534
	2.		Valuable rights	937	(666)	271	211
		2.	1.	Software	937	(666)	271
	5.		Advances granted for intangible fixed assets and intangible fixed assets in progress	299	-	299	323
		5.	2.	Intangible fixed assets in the course of construction	299	-	299
B.	II.		Tangible fixed assets	17,963	(2,843)	15,120	13,322
		2.		Equipment	17,636	(2,843)	14,793
		5.		Advances granted for tangible fixed assets and tangible fixed assets in progress	327	-	327
		5.	2.	Tangible fixed assets in the course of construction	327	-	327
C.			Current assets	40,353	(688)	39,665	30,258
C.	I.		Inventory	2	0	2	0
		3.		Finished products and goods	2	0	0
		3.	1.	Goods	2	0	0
C.	II.		Receivables	40,344	(688)	39,656	30,254
		1.		Long-term receivables	11,150	(141)	11,009
		1.	1.	Trade receivables	10,005	(138)	9,867
		1.	5.	Receivables - other	1,145	(3)	1,142
			5.4.	Miscellaneous receivables	1,145	(3)	1,142
		2.		Short-term receivables	29,194	(547)	28,647
		2.	1.	Trade receivables	28,294	(546)	27,748
		2.	4.	Receivables - other	900	(1)	899
		2.	4.3.	Due from government - tax receivables	33	-	33
		2.	4.4.	Short-term advances granted	13	-	13
		2.	4.5.	Unbilled revenue	363	-	363
		2.	4.6.	Miscellaneous receivables	491	(1)	490
C.	IV.		Cash	7	0	7	4
		2.		Cash at bank	7	0	7
D.			Prepayments and accrued income	60	0	60	49
D.		1.		Prepaid expense	8	0	8
D.		3.		Accrued income	52	0	52
Total assets				59,612	(4,197)	55,415	44,163



(CZK mil.)				2023	2022
				Net amount	Net amount
<b>LIABILITIES AND EQUITY</b>					
<b>A.</b>			<b>Equity</b>	<b>6,353</b>	<b>6,684</b>
<b>A.</b>	<b>I.</b>		<b>Share capital</b>	<b>865</b>	<b>865</b>
A.	I.	1.	Registered capital	865	865
<b>A.</b>	<b>II.</b>	<b>2.</b>	<b>Capital funds</b>	<b>-</b>	<b>-</b>
<b>A.</b>	<b>III.</b>		<b>Reserve fund and other reserves</b>	<b>257</b>	<b>257</b>
		1.	Other reserve funds	110	110
		2.	Statutory and other reserves	147	147
<b>A.</b>	<b>IV.</b>		<b>Profit (loss) brought forward (+/-)</b>	<b>4,674</b>	<b>4,674</b>
A.	IV.	1.	Retained earnings	4,674	4,674
<b>A.</b>	<b>V.</b>		<b>Result for the current period</b>	<b>557</b>	<b>888</b>
<b>B.</b>	<b>+ C.</b>		<b>Liabilities</b>	<b>48,229</b>	<b>36,797</b>
<b>B.</b>			<b>Provisions</b>	<b>296</b>	<b>319</b>
		2.	Provision for corporate income tax	51	0
		4.	Other provisions	245	319
<b>C.</b>			<b>Liabilities</b>	<b>47,933</b>	<b>36,478</b>
<b>C.</b>	<b>I.</b>		<b>Long-term liabilities</b>	<b>16,205</b>	<b>12,553</b>
		2.	Liabilities due to financial institutions	8,600	9,300
		4.	Trade liabilities	2,004	-
		6.	Liabilities - subsidiaries and controlling parties	4,300	2,197
		8.	Deferred tax liability	1,301	1,056
<b>C.</b>	<b>II.</b>		<b>Short-term liabilities</b>	<b>31,728</b>	<b>23,925</b>
		1.	Debentures and bonds issued	-	475
		2.	Other bonds	-	475
		2.	Liabilities due to financial institutions	8,173	6,468
		4.	Trade payables	7,287	6,764
		6.	Liabilities - subsidiaries and controlling parties	14,530	8,750
		8.	Liabilities - other	1,738	1,468
		8. 3.	Liabilities to employees	14	14
		8. 4.	Liabilities arising from social security and health insurance	8	8
		8. 5.	Due to government – taxes and subsidies	2	2
		8. 6.	Unbilled deliveries	1,702	1,440
		8. 7.	Miscellaneous liabilities	12	4
<b>D.</b>			<b>Accruals and deferred income</b>	<b>833</b>	<b>682</b>
D.		2.	Deferred income	833	682
<b>Total liabilities</b>				<b>55,415</b>	<b>44,163</b>



# INCOME STATEMENT

for the year ended 31 December 2023

(mil. Kč)				2023	2022
I.			Sales of products and services	5,147	4,340
II.			Sales of goods	21	29
A.			<b>Cost of sales</b>	<b>2,151</b>	<b>1,791</b>
A.	1.		Cost of goods sold	21	29
A.	2.		Raw materials and consumables used	103	79
A.	3.		Services	2,027	1,683
D.			<b>Personnel expenses</b>	<b>347</b>	<b>326</b>
D.	1		Wages and salaries	252	241
D.	2.		Social security and health insurance costs and other costs	95	85
D	2.	1.	Social security and health insurance costs	85	77
D	2.	2.	Other costs	10	8
E.			Value adjustments in operating activities	1,465	1,233
E.	1.		Value adjustments in respect of intangible and tangible fixed assets	1,515	1,372
E.	1.	1.	Value adjustments in respect of intangible and tangible fixed assets - permanent	1,513	1,436
E.	1.	2.	Value adjustments in respect of intangible and tangible fixed assets - temporary	2	(64)
E.	3.		Value adjustments in respect of receivables	(50)	(139)
III.			<b>Operating income - other</b>	<b>8,000</b>	<b>6,718</b>
III.	1.		Sales of fixed assets	6,438	5,166
III.	3.		Other operating income	1,562	1,552
F.			Operating expenses - other	8,056	6,724
F.	1.		Net book value of fixed assets sold	6,175	4,769
F.	3.		Taxes and charges from operating activities	24	22
F.	4.		Operating provisions and complex prepaid expenses	(74)	88
F.	5.		Other operating expenses	1,931	1,845
*			<b>Operating result</b>	<b>1,149</b>	<b>1,013</b>
VI.			Interest and similar income	1,404	1,019
VI.	2.		Other interest receivable and similar income	1,404	1,019
J.			<b>Interest and similar expenses</b>	<b>1,703</b>	<b>937</b>
J.	1.		Interest and similar income - subsidiaries or controlling party	947	447
J.	2.		Other interest and similar expense	756	490
VII.			Other financial income	43	2
K.			Other financial expenses	35	11
*			<b>Financial result</b>	<b>(291)</b>	<b>73</b>
**			<b>Result before taxation</b>	<b>858</b>	<b>1,086</b>
L.			Tax on profit	301	198
L.	1.		Tax on profit - current	57	2
L.	2.		Tax on profit - deferred	244	196
***			<b>Result for the financial period</b>	<b>557</b>	<b>888</b>
			<b>Net turnover for the financial period</b>	<b>14,615</b>	<b>12,108</b>



# STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2023

(CZK mil.)	Share capital	Other reserve fund	Retained earnings	Total
As at 1 January 2022	865	257	4,674	5,796
Net profit for the period	-	-	888	888
As at 31 December 2022	865	257	5,563	6,684
Net profit for the period	-	-	557	557
Paid retained profit share to sole shareholder	-	-	(888)	(888)
As at 31 December 2023	865	257	5,231	6,353



# CASH FLOW STATEMENT

Year ended 31 December 2023

(CZK mil.)		2023	2022
<b>Cash flows from operating activities</b>			
Net profit on ordinary activities before tax		858	1,086
A.1	Adjustments for non-cash movements:		
A.1.1	Depreciation of fixed assets	1,513	1,436
A.1.2	Changes in provisions	(123)	(116)
A.1.3	Gain (-) from disposal of fixed assets	(263)	(396)
A.1.5	Net interest (income)/ expense	300	(82)
A.1.6	Other non-cash movements	57	54
A*	Net cash flow from operating activities before tax, changes in working capital	2,342	1,982
A.2	A.2 Working capital changes:		
A.2.1	Changes in receivables and prepayments	(9,365)	(3,642)
A.2.2	Changes in short-term payables and accruals	3,003	994
A.2.3	Changes in inventory	(2)	-
A**	Net cash flow from operating activities before tax	(4,022)	(666)
A.3	Interest paid	(1,759)	(726)
A.4	Interest received	1,404	1,020
A.5	Income tax paid	(3)	13
A***	Net cash flow from operating activities	(4,380)	(359)
<b>Cash flows from investing activities</b>			
B.1	Acquisition of fixed assets	(9,580)	(7,363)
B.2	Proceeds from the sale of fixed assets	6,438	5,166
B***	Net cash flow from investing activities	(3,142)	(2,197)
<b>Cash flows from financing activities</b>			
C.1	Changes in long- and short-term liabilities		
C.1.1	Changes in bank loans	900	5,400
C.1.2	Changes in loans provided by related parties	7,884	(2,950)
C.1.3	Income from issued debentures and bonds	(475)	130
C.2	Changes in equity		
C.2.6	Paid retained profit share	(888)	-
C***	Net cash flow from financing activities	7,421	2,580
Net increase/decrease in cash and cash equivalents		(101)	24
Cash and cash equivalents as at the beginning of the year		(815)	(839)
Cash and cash equivalents as at the end of the year		(916)	(815)



# 1. DESCRIPTION OF THE COMPANY

ŠkoFIN s.r.o. (“the Company”) is a limited liability incorporated on 10th August 1992 in the Czech Republic. The Company’s registered office is located at Prague 5, Pekařská 635/6, Jinonice, Czech Republic and the business registration number (IČ) is 45805369. The Company’s primary business activities are the purchase of assets for resale, sale (leasing of cars) and the provision of consumer credits.

As at 31 December 2023 the Company is fully owned by Volkswagen Finance Overseas B.V. incorporated in Netherlands, and the ultimate holding company is VOLKSWAGEN AG, incorporated in Wolfsburg, Germany.

The Company VOLKSWAGEN FINANCIAL SERVICES AG, incorporated in Braunschweig Germany the 100% owner of Volkswagen Finance Overseas B.V., prepares the consolidated financial statements of the smallest group of entities of which the Company forms a part as a subsidiary. The consolidated financial statements of the smallest group of entities of which the Company forms a part as a subsidiary can be obtained in annual report of VOLKSWAGEN FINANCIAL SERVICES AG.

The Company VOLKSWAGEN AG prepares the consolidated financial statements of the largest group of entities of which the Company forms a part as a subsidiary. The consolidated financial statements of the largest group of entities of which the Company is a part can be obtained in annual report of VOLKSWAGEN AG on web page [www.volkswagen-group.com](http://www.volkswagen-group.com).

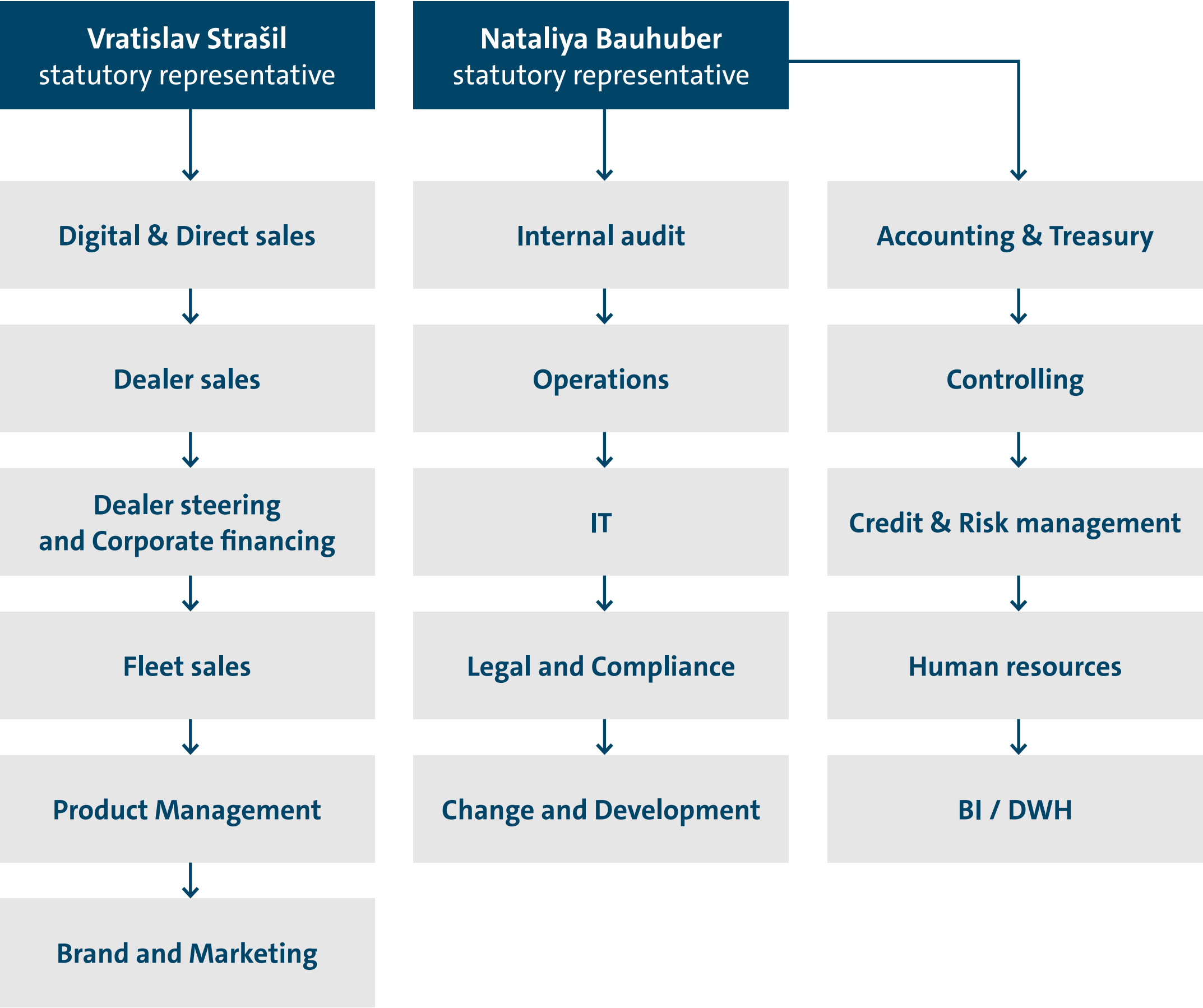
In 2023 Supervisory board has been partially changed, in particularly on September 14, 2023, Sven Kunath became chairman of the Supervisory board, on May 16, 2023 membership of Zhong Zhong has been terminated and on October 31, 2023 Marcus Graefe has been nominated as a member. On September 14, 2023 Pavel Kučera has been withdrawn as a proxy holder of the Company. Apart from the above, no significant changes were made in the public register in 2023.

Members of statutory and supervisory bodies as at 31 December 2023 were as follows:

Statutory Representative		Supervisory Board	
Nataliya Bauhuber	Statutory Representative	Sven Kunath	Chairman
Vratislav Stražil	Statutory Representative	Jan Hurt	Member
		Jiří Maláček	Member
		Marcus Graefe	Member



The Company is organized as follows:





## 2. BASIS OF PRESENTATION OF THE FINANCIAL STATEMENTS

The accompanying financial statements were prepared in accordance with the Czech Act on Accounting and its implementing decree 500 / 2002 Coll. as applicable for 2023 and 2022 and is compiled in historical cost convention. Balances are reported in CZK million.

The financial statements have been prepared assuming that the Company will continue as a going concern.

### **Explanation Added for Translation into English**

These financial statements are presented on the basis of accounting principles and standards generally accepted in the Czech Republic. Certain accounting practices applied by the Company that conform with generally accepted accounting principles and standards in the Czech Republic may not conform with generally accepted accounting principles in other countries.



### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, ACCOUNTING METHODS AND DEPARTURES THEREFROM

The accounting policies applied by the Company in preparing the 2023 and 2022 financial statements are as follows:

#### a) Intangible Fixed Assets

All intangible assets with a useful life longer than one year and acquisition costs per year of more than CZK 80 000 for assets acquired by the year 2022, or CZK 500 000 for assets acquired after January 1, 2023, are treated as intangible fixed assets.

Intangible fixed assets are recorded at acquisition value and related costs. They are amortised applying the straight-line method over their estimated useful lives and anticipated residual value. of the intangible fixed assets. Technical improvements of intangible fixed assets exceeding CZK 80 000 per year acquired by the year 2022, or CZK 500 000 per year for assets acquired after January 1, 2023, are capitalized.

There was no financial impact for 2023 due to the increased limit for the acquisition or technical improvement of intangible assets.

Expenditure on research, as well as expenditure on self-generated development, is included in the cost of the accounting period in which it is incurred. Expenditures purchased from third parties are capitalized in intangible fixed assets if they meet the defined criteria: except for the financial limit for capitalization of intangible assets and sufficient economic benefits related to the use of development results, in particular existing company intent and ability to complete development, existing technical feasibility and reliability assets.

The depreciation plan is updated during the use of the long-term intangible asset based on changes in the expected useful life and expected residual value of this asset.

A provision for impairment is created when the carrying value of an asset is greater than its estimated recoverable amount. The estimated recoverable amount is determined based on expected future cash flows generated by this asset.

Repairs and maintenance expenditures for tangible fixed assets are expensed as incurred.

#### b) Tangible Fixed Assets

All tangible assets with a useful life longer than one year and a unit cost of more than CZK 80 000 are treated as tangible fixed assets.

Purchased tangible fixed assets are initially recorded at cost, which includes all costs related to their acquisition. Technical improvements of tangible fixed assets exceeding CZK 80 000 per item per year are capitalised.

For the purpose of depreciation, the tangible fixed assets are divided into two groups - fixed assets for which a lease agreement was concluded with a customer - leasing fixed assets (further divided into financial lease, operating lease and operating lease with services) and fixed assets which are not the subject of the leasing business.



The Company's tangible fixed assets are depreciated using the following methods:

- Accounting depreciation of tangible fixed assets subject to finance lease contracts is calculated on a daily straight line basis from the date of contract commencement to the date of termination of the leasing contract;
- Accounting depreciation of tangible fixed assets subject to an operating lease contract is calculated so as to reduce the cost of the fixed asset down to its estimated residual value on a straight-line basis from the first day of the month the asset is delivered to the client over the lease term;
- Accounting depreciation of tangible fixed assets subject to an operating lease contract with services is calculated on a straight-line basis using a daily method from the day the asset is delivered to client over the lease term;
- Accounting depreciation of tangible fixed assets not subject to the lease business is calculated using the straight-line method over the fixed asset's estimated useful life.

The Company applies an annual depreciation charge of 11% - 50% (depending on the class of assets).

The amortisation / depreciation plan is updated during the useful life of the intangible and tangible fixed assets based on expected useful life change and anticipated residual value of the intangible and tangible fixed assets.

A provision for impairment is created when the carrying value of an asset is greater than its estimated recoverable amount. The estimated recoverable amount is determined based on expected future cash flows generated by this asset.

The provision to operating lease is determined based on the estimated recoverable amount and on the expected date of termination of the leasing contract.

Repairs and maintenance expenditures for tangible fixed assets are expensed as incurred.

## c) Cash

Cash and cash equivalents include stamps and vouchers and cash in banks, including bank overdrafts.

Cash equivalents are short-term highly liquid investments that can be exchanged for a predictable amount of cash and no significant changes of value over time are expected. Cash equivalents are, for example, deposits with a maturity of less than 3 months from the date of acquisition and liquid debt securities traded in public markets.

## d) Inventory

Purchased inventory is stated at actual cost. Costs of purchased inventory include acquisition-related costs.

## e) Receivables

Receivables are initially measured at nominal value, purchased receivables at cost. Receivables are stated less a provision for doubtful amounts.

Irrecoverable receivables are written-off on the basis of a court decision or completion of bankruptcy proceedings against the customer.

Statistical models and methods are used for the calculation of amount of impairment.

## f) Equity

The share capital of the company is reported in the amount entered in the commercial register of the municipal court. Any increase or decrease in the share capital based on the decision of the general meeting, which was not registered on the date of the financial statements, is reported as changes in the share capital.

The Company is fully governed by the new Corporations Act and used the option not to create a reserve fund. The reserve fund was created from the profit of the Company. The Company no longer creates a reserve fund.



## **g) Provisions and Liabilities**

The Company creates legal provisions in accordance with the Act on Provisions and provisions for losses and risks if the related purpose amount and timing can be reliably estimated and the accrual and matching principles are observed.

Long-term liabilities and current liabilities are carried at their nominal values.

Long-term liabilities and current liabilities to credit institutions are recorded at their nominal values. Any portion of long-term debt which is due within one year of the balance sheet date is classified as short-term debt.

Liabilities or contingent liabilities, if any, that are not recorded in the balance sheet because significant uncertainties exist with respect to the amount, title or timing of the expected outflow of benefits are described in Note 14.

## **h) Leases**

The costs of assets held under operating leases are not capitalised as fixed assets. Lease payments are expensed evenly over the life of the lease. Future lease payments not yet due are published in the notes but not recognised in the balance sheet.

## **i) Foreign Currency Transactions**

Assets and liabilities whose acquisition or production costs were denominated in foreign currencies are translated into Czech crowns at the exchange rate as at the transaction date. On the balance sheet date monetary items are adjusted to the exchange rates as published by the Czech National Bank as at 31 December.

Realized and unrealized exchange rate gains and losses were charged or credited, as appropriate, to finance income for the year.

## **j) Use of Estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period. The Company management prepared these estimates and predictions based on all available relevant information. These estimates and assumptions are based on information available as at the date of the financial statements and may differ from actual results.

## **k) Recognition of Revenues and Expenses**

Revenues and expenses are recognized on an accrual basis, that is, they are recognized in the periods in which the actual flow of the related goods or services occurs, regardless of when the related monetary flow arises.

Sales are recognised upon the delivery of products and customer acceptance and are stated net of discounts and value added tax.

Sales of production represent revenues from leasing services provided by the Company and revenues from the administration and financing of receivables in the form of factoring. Leasing revenues are accounted for on a straight-line basis over the lease term from the date of commencement of the lease contract to the normal or early termination of the lease contract. Contractual fees and penalties are recognized when enforced.

Revenues from provided credits including consumer credits are recognized as interest income using the effective interest rate method over the term of the contract depending on the total amount outstanding on the credit provided.

Revenues from financing the dealer network are recognized in revenues using the effective interest rate method over the finance period depending on the outstanding total amount of finance provided.

Factoring commission is accrued in revenues using the straight-line method on a daily basis.



## **l) Income Tax**

Income tax expense is calculated using the applicable tax rate on accounting profit increased or decreased by permanently or temporarily non-deductible expenses and non-taxable income (eg creation and settlement of other provisions and adjustments, entertainment expenses, difference between accounting and tax depreciation etc.). In addition, items reducing the tax base (gifts), deductible items (tax loss, costs of implementing research and development projects) and income tax rebates are considered.

The deferred tax position reflects the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for corporate income tax purposes, taking into consideration the period of realization.

## **m) Subsequent Events**

The impact of events that occurred between the balance sheet date and the date of the financial statements preparation is recognized in the financial statements provided these events provide additional evidence about conditions that existed at the date of the balance sheet. If material events reflecting the facts occurring after the balance sheet date happened between the balance sheet date and the date of the financial statements preparation the consequences of these events are disclosed in the notes to the financial statements but not recognized in the financial statements.



# 4. FIXED ASSETS

## a) Intangible Fixed Assets

(CZK mil.)	1/1/2023	Additions	Disposals	31/12/2023
<b>Cost</b>				
Software	766	171	0	937
Intangible fixed assets in the course of construction	323	147	171	299
<b>Total</b>	<b>1,089</b>	<b>318</b>	<b>171</b>	<b>1,236</b>
<b>Accumulated amortisation</b>				
Software	555	110	0	666
<b>Total</b>	<b>555</b>	<b>110</b>	<b>0</b>	<b>666</b>
<b>Net book value</b>	<b>534</b>			<b>570</b>

(CZK mil.)	1/1/2022	Additions	Disposals	31/12/2022
<b>Cost</b>				
Software	536	240	10	766
Intangible fixed assets in the course of construction	425	158	260	323
<b>Total</b>	<b>961</b>	<b>398</b>	<b>270</b>	<b>1,089</b>
<b>Accumulated amortisation</b>				
Software	503	62	10	555
<b>Total</b>	<b>503</b>	<b>62</b>	<b>10</b>	<b>555</b>
<b>Net book value</b>	<b>458</b>			<b>534</b>

Additions to the cost of intangible fixed assets are represented mainly by acquisitions.

Additions to accumulated amortization of intangible fixed assets are represented by amortizations charges.



### b) Tangible Fixed Assets

(CZK mil.)	1/1/2023	Additions	Disposals	31/12/2023
<b>Cost</b>				
Equipment	15,914	9,374	7,652	17,636
Tangible fixed assets in the course of construction	268	135	76	327
<b>Total</b>	<b>16,182</b>	<b>9,509</b>	<b>7,728</b>	<b>17,963</b>
<b>Accumulated depreciation and impairment</b>				
Equipment	2,790	1,402	1,420	2,772
Impairment provision against fixed assets	70	61	60	71
<b>Total</b>	<b>2,860</b>	<b>1,463</b>	<b>1,480</b>	<b>2,843</b>
<b>Net book value</b>	<b>13,322</b>			<b>15,120</b>

(CZK mil.)	1/1/2022	Additions	Disposals	31/12/2022
<b>Cost</b>				
Equipment	14,578	7,339	6,003	15,914
Tangible fixed assets in the course of construction	296	0	28	268
<b>Total</b>	<b>14,874</b>	<b>7,339</b>	<b>6,031</b>	<b>16,182</b>
<b>Accumulated depreciation and impairment</b>				
Equipment	2,510	1,374	1,094	2,790
Impairment provision against fixed assets	134	38	102	70
<b>Total</b>	<b>2,644</b>	<b>1,412</b>	<b>1,196</b>	<b>2,860</b>
<b>Net book value</b>	<b>12,230</b>			<b>13,322</b>



The net book value of tangible fixed assets subject to lease contracts amounted to CZK 15,018 mil. as at 31 December 2023 (2022: CZK 13,256 mil.).

The total value of tangible assets which are not reflected in the accompanying balance sheet was CZK 26 mil. and CZK 18 mil. as at 31 December 2023 and 2022, respectively.

Tangible fixed assets include also vehicles stemming from terminated operating lease contracts with a net book value of CZK 276 mil. as at 31 December 2023 (2022: CZK 254 mil.). The Company created an impairment provision of CZK 2 mil. (2022: CZK 1 mil.) against these assets. This provision is recorded in provisions against residual value risk.

Additions to the cost of tangible fixed assets are represented mainly by acquisitions. Additions to accumulated depreciation of tangible fixed assets are represented mainly by depreciation. Disposals of cost of tangible fixed assets are represented mainly by disposals through sale. In 2023, the cost of disposal through sale amounted to CZK 7,576 mil. (2022: CZK 5,805 mil.). The other reasons for disposals (mainly stolen and damaged cars) of tangible fixed assets in 2023 had an acquisition cost of the fixed assets of CZK 76 mil. (2022: CZK 123 mil.).

The Company does not use any assets held under finance lease contracts.

Fixed assets of the Company are not burdened by any conditional transfer of ownership rights or collateral.



# 5. RECEIVABLES

(CZK mil.)		31/ 12/ 2023	31/ 12/ 2022
<b>Long-term receivables</b>			
Long-term trade receivables		10,005	8,705
Long-term other receivables		1,145	1,070
<b>Total long-term receivables</b>		<b>11,150</b>	<b>9,775</b>
Provision for doubtful long-term receivables		(141)	(171)
<b>Net book value of long-term receivables</b>		<b>11,009</b>	<b>9,604</b>
<b>Short-term receivables</b>			
Trade receivables	due	27,558	19,761
	past due	736	576
<b>Total trade receivables</b>		<b>28,294</b>	<b>20,337</b>
Other receivables	due	536	541
	past due	1	15
<b>Total other receivables</b>		<b>537</b>	<b>556</b>
Estimated receivables		363	324
<b>Total short-term receivables</b>		<b>29,194</b>	<b>21,217</b>
Provision for doubtful short-term receivables		(547)	(567)
<b>Net book value of short-term receivables</b>		<b>28,647</b>	<b>20,650</b>
<b>Total receivables</b>		<b>40,344</b>	<b>30,992</b>
<b>Total net book value of receivables</b>		<b>39,656</b>	<b>30,254</b>



Receivables with maturity over 5 years as at 31 December 2023 amounted to CZK 607 mil. (2022: CZK 578 mil.).

The Company has no receivables nor provided any guarantees which are not included in the balance sheet.

Receivables from consumer credits are secured by the conditional transfer of ownership rights, the guarantor and pledged collateral, respectively. Factoring receivables are secured by the related car.

Short-term trade receivables include mainly factoring receivables and the short-term consumer credits provided to customers. The Company provides a significant part of the financial services for new and used car financing (receivables factoring) of the Škoda brand for the distribution network of ŠKODA AUTO a.s. and financial services for the distribution network of Porsche Česká republika s.r.o. in the Czech Republic.

The total amount of receivables resulting from these services, as at 31 December 2023 for ŠKODA AUTO a.s. amounts to CZK 11,377 mil. (2022: CZK 6,013 mil.). The total amount of receivables resulting from these services provided as at 31 December 2023 for Porsche Česká republika s.r.o. amounts to CZK 5,357 mil. (2022: CZK 4,091 mil.).

Other short-term receivables include mainly short-term loans provided to dealers as at 31 December 2023 of CZK 485 mil. (2022: CZK 484 mil.). Penalties related to trade receivables as at 31 December 2023 amounting to CZK 2 mil. (2022: CZK 3 mil.) are also recognized in the balance sheet in short term receivables.

Tax receivables include corporate tax receivable as at 31 December 2023 amounting to CZK nil (2022: CZK 2 mil.) and VAT receivable as at 31 December 2023 amounting to CZK 33 mil. (2022: CZK 39 mil.).

Estimated receivables include mainly estimated revenues from insurance and sale support from concern's group's car brands.

Long-term trade receivables include mainly the long-term portion of credits provided to entrepreneurs and firms as at 31 December 2023 amounting to CZK 8,219 mil. (2022: CZK 7,007 mil.) and consumer

credits provided to private individuals as at 31 December 2023 amounting to CZK 1,786 mil. (2022: CZK 1,697 mil.). Other long-term receivables include long-term loans provided to dealers as at 31 December 2023 amounting to CZK 1,134 mil. (2022: CZK 1,058 mil.).

Interest income from short-term and long-term credits and commissions from the factoring of receivables are disclosed in Note 15.

Receivables are secured by promissory notes amounting to CZK 1,346 mil. as at 31 December 2023 (2022: CZK 1,504 mil.), by the pledge of collateral of CZK 218 mil. as at 31 December 2023 (2022: CZK 200 mil.) and by ownership right transfers of CZK 15,050 mil. as at 31 December 2023 (2022: CZK 12,774 mil.).



# 6. ALLOWANCES

Allowances reflect a temporary diminution in the value of assets (see Notes 4 and 5).

Changes in the allowance accounts (in CZK mil.):

Allowances against	Balance as at 31/ 12/ 2021	Additions	Deductions	Balance as at 31/ 12/ 2022	Additions	Deductions	Balance as at 31/ 12/ 2023
Fixed assets	134	38	(102)	70	61	(60)	71
Receivables	877	171	(310)	738	289	(339)	688



## 7. CASH

The Company has open bank accounts including overdraft accounts. As at 31 December 2023 and 2022, the drawn element of the overdraft was CZK 923 mil. and CZK 818 mil., respectively, and is classified as a short-term bank loan in the accompanying balance sheet (see Note 11).



## 8. EQUITY

The share capital of the Company of CZK 865 mil. was fully paid as at 31 December 2023 and 2022.

The reserve fund of CZK 110 million was created from the profit of the Company.

On April 5, 2023 the general assembly approved the financial statements of the Company for the year 2022 and decided about the 2022 profit distribution of CZK 888 mil. in a form of dividend payment to sole shareholder of the Company. The amount has been paid based on the decision of the company Volkswagen Finance Overseas B.V. on April 20, 2023.

By the issuing of this financial statements, the Company has not proposed any 2023 profit allocation.



# 9. PROVISIONS

The movements in the provision accounts were as follows (in CZK mil.):

Provisions for	Balance as at 31/ 12/ 2021	Additions	Deductions	Balance as at 31/ 12/ 2022	Additions	Deductions	Balance as at 31/ 12/ 2023
Fleet costs	84	103	(30)	157	32	(53)	136
Business risks	60	89	(76)	73	27	(65)	35
Employee bonuses and payoffs	83	137	(137)	83	163	(175)	71
Court cases	5	1	-	6	-	(3)	3
<b>Total</b>	<b>232</b>	<b>330</b>	<b>(243)</b>	<b>319</b>	<b>222</b>	<b>(296)</b>	<b>245</b>

The provision for business risks also includes a provision to cover the potential loss from the provided lease contracts due to an increase in input costs.

For an analysis of the current and deferred income tax, see Note 13 – Income tax.

Tax advance payments paid by Company as at 31 December 2023 amounting to CZK 6 mil. (as at 31 December 2022: CZK 9 mil.) were netted off with the provision for income tax of CZK 57 mil. created as at 31 December 2023 (as at 31 December 2022: CZK 6 mil). Resulted tax payable in the amount of CZK 51 mil. as at 31 December 2023 (receivable as at 31 December 2022: CZK 2 mil. presented in short term receivables, see Note 5) and presented in reserves.



# 10. LIABILITIES

(CZK mil.)	31/ 12/ 2023	31/ 12/ 2022
Long-term bank loans due between 1 – 5 years	8,600	9,300
Long term trade payables – not overdue	2,004	-
Long-term borrowings (Notes 11 and 17)	4,300	2,197
Deferred tax liability (Note 13)	1,301	1,056
<b>Total long-term liabilities</b>	<b>16,205</b>	<b>12,553</b>
Debentures and bonds issued - current	-	475
Bank overdrafts	923	818
Other bank loans due within one year (including current portion of long-term loans)	7,250	5,650
Trade payables – current	7,287	6,764
Short-term borrowings (Notes 11 and 17)	14,530	8,749
Liabilities to employees	14	14
Liabilities to social security and health insurance	8	8
Taxes and state subsidies payable	2	2
Estimated liabilities	1,702	1,441
Other liabilities	12	4
<b>Total short-term liabilities</b>	<b>31,728</b>	<b>23,925</b>
<b>Total liabilities</b>	<b>47,933</b>	<b>36,478</b>



Trade liabilities include as at 31 December 2023 related party liabilities due to factoring of receivables of CZK 2,997 mil. (2022: CZK 2,525 mil.) (see Note 17).

As at 31 December 2023 the social security and health insurance liability amounted to CZK 8 mil. (2022: CZK 8 mil.). The Company has no overdue tax liabilities.

As at 31 December 2023 the Company has not issued any bonds. Short-term bonds amounting to CZK 475 mil. as at 31 December 2022 were guaranteed by Volkswagen Financial Services AG and were not publicly traded.

Estimated liabilities include estimated payables for services and supplies not yet invoiced and insurance relating to leasing contracts not yet invoiced and unpaid interest.

Payables have not been secured against any assets of the Company and are not due after more than 5 years.

The Company does not have any other liabilities which were not recorded in the balance sheet.

The Company did not provide any guarantees which were not disclosed in the notes.

Long-term liabilities to related parties (see Note 17).



# 11. AMOUNTS OWED TO CREDIT INSTITUTIONS

(CZK mil.)	31/ 12/ 2023	31/ 12/ 2022
Bank overdrafts (Note 7)	923	818
Other bank loans due within 1 year (incl. current portion of long-term loans)	7,250	5,650
Long-term loans due between 1 – 5 years	8,600	9,300
<b>Total bank loans and overdrafts</b>	<b>16,773</b>	<b>15,768</b>
Short-term borrowings (Notes 10 and 17)	14,530	8,750
Long-term borrowings (Notes 10 and 17)	4,300	2,197
<b>Total loans and borrowings</b>	<b>35,603</b>	<b>26,715</b>
of which – short-term	22,703	15,218
of which – long-term	12,900	11,497

No Company loans or other borrowings are due after more than 5 years. The longest loan tenor is 5.0 years as at 31 December 2023 (2022: CZK 4.4 years).

The Total Credit Limit of the Company as of 31 December 2023 is CZK 35,119 mil. (2022: CZK 31,047 mil). Credit limits provided by related parties are reported only in the amount of the current drawdown. However, the Company may draw loans from related party resources as needed in excess of the current drawdown.

Interest rates charged on long-term loans newly drawn by the Company in 2023 reached at most 6.49 % p.a. (2022: at most 7.21 % p.a.).



## 12. PREPAYMENTS, ACCRUALS AND DEFERRED INCOME

(CZK mil.)	31/ 12/ 2023	31/ 12/ 2022
Prepaid expenses	8	9
Accrued income	52	40
<b>Total assets</b>	<b>60</b>	<b>49</b>
Deferred income	833	682
of which – services	452	265
– unamortized part of the leasing down payment	-	1
– other deferred income	381	416
<b>Total liability</b>	<b>833</b>	<b>682</b>

Accruals and deferrals relate mainly to individual leasing and credit contracts. As a result, these costs and revenues are continually recognized in the Company's income statement over the length of these contracts.



# 13. INCOME TAXES

(CZK mil.)	2023	2022
Net profit before taxation	858	1,086
Adjustments to tax base:		
– additional tax-deductible costs	(3,914)	(3,713)
– non-tax-deductible costs	3,411	2,741
– non-taxable income	(116)	(146)
– additional taxable income	63	34
– research and development	-	-
Net taxable profit	302	2
Corporate income tax at 19%	57	-

Additional tax-deductible costs relate mainly to difference between accounting and tax depreciation of CZK 3,716 mil. (2022: CZK 3,468 mil.).

Net deferred tax liability structure:

(CZK mil.)	2023	2022
<b>Total deferred tax liability:</b>	<b>1,407</b>	<b>1,170</b>
Arising from:		
Accelerated tax depreciation of tangible fixed assets subject to lease	1,407	1,170
<b>Total deferred tax asset:</b>	<b>106</b>	<b>114</b>
Arising from:		
Other provisions	85	86
Other temporary differences	17	25
Research and development	4	3
<b>Net deferred tax liability</b>	<b>1,301</b>	<b>1,056</b>

In 2023, Parliament of the Czech Republic approved an amendment to Act No. 586/1992 Coll. on income taxes, which increases the corporate income tax from 19% to 21%. The effect of this change on deferred tax is represented by an increase in the deferred tax liability by CZK 124 mil.



# 14.COMMITMENTS AND CONTINGENCIES

The Company has the following rental commitments:

(CZK mil.)	2023	2022
Current within one year	19	17
Due after one year but within five years	42	55
Due after five years	-	-
Total commitments in respect of operational leases and rentals	61	72

# 15. REVENUES

(CZK mil.)	2023	2022
Leasing revenues - domestic	4,112	3,791
Factoring commission income	1,035	549
<b>Sales of products and services</b>	<b>5,147</b>	<b>4,340</b>
Revenues from sales of goods	21	29
Revenues from sale of cars - domestic	6,438	5,166
Other operating income	1,562	1,552
Revenues from credits (interest income)	1,404	1,019
Other interest income	43	2
<b>Total revenues</b>	<b>14,615</b>	<b>12,108</b>



# 16. PERSONNEL AND RELATED EXPENSES

Members of management include statutory directors, proxies, heads of departments and sub-departments.

	2023		2022	
	Total personnel	Members of management	Total personnel	Members of management
Average number of employees	246	24	233	23

(CZK mil.)	2023		2022	
	Total personnel	Members of management	Total personnel	Members of management
Wages and salaries	252	71	241	75
Social security and health insurance	85	17	77	16
Social cost	10	2	8	2
<b>Total personnel expenses</b>	<b>347</b>	<b>90</b>	<b>326</b>	<b>93</b>

Other transactions with the Company’s management are described in Note 17 Related party transactions.

# 17. RELATED PARTY TRANSACTIONS

(CZK mil.)	2023	2022
Sales of services	885	816
Sales of goods	287	247
<b>Total revenues</b>	<b>1,173</b>	<b>1,063</b>
Purchase of services	485	381
Purchase of goods for resale	5,987	4,404
Interest costs	446	446
<b>Total Costs</b>	<b>6,918</b>	<b>5,231</b>



The following related party balances were outstanding as at:

(CZK mil.)	31/ 12/ 2023	31/ 12/ 2022
<b>Receivables</b>		
Porsche Česká republika s.r.o.	19	13
ŠKODA AUTO a.s.	108	25
Porsche Inter Auto CZ s.r.o.	1,844	394
Scania Czech Republic s.r.o.	1	2
MAN Truck & Bus Czech Republic s.r.o.	1	2
Porsche Engineering Services s.r.o.	1	-
<b>Total Receivables</b>	<b>1,974</b>	<b>436</b>
<b>Liabilities</b>		
Porsche Česká republika s.r.o.	1,457	2,284
ŠKODA AUTO a.s.	7,672	4,233
Porsche Inter Auto CZ s.r.o.	53	26
Volkswagen Bank GmbH	9	-
Volkswagen Financial Services AG	18,172	9,546
Volkswagen Financial Services N.V.	1,009	1,621
VW Digital Solution GmbH	2	28
INIS International Insurance Service s.r.o.	38	-
Volkswagen Software Asset Management GmbH	1	-
<b>Total Liabilities</b>	<b>28,411</b>	<b>17,738</b>

Assigned receivables:

(CZK mil.)	2023	2022
Purchase – domestic	70,767	73,625
Sales - domestic	12,807	9,081

Company cars at acquisition cost of CZK 97 mil. as at 31 December 2023 (2022: CZK 56 mil.) are provided for business and private use by the statutory directors, the proxies, heads of the Company’s departments and other employees of the Company.

Except for the aforementioned remuneration and benefits there was benefit in form of financial contribution for fuel provided to the Company’s statutory directors, the proxies and the heads of the Company’s departments in 2023. To the Company’s Expats there was benefit in form of financial contribution for housing and flight tickets and kindergarten. Except for the aforementioned remuneration and benefits, there was no other consideration provided to the Company’s statutory directors, the proxies and management in 2023 and 2022.



# 18. FEES PAID AND PAYABLE TO THE AUDIT COMPANY

The total fees paid and payable for a statutory audit of the financial statements performed by the audit company Ernst & Young Audit, s.r.o. and its related parties amounted CZK 4 mil. as at 31 December 2023 (2022: CZK 3 mil.).

# 19. SUBSEQUENT EVENTS

As at 29 February 2024, 100 per cent shares of ŠkoFIN s.r.o. have been transferred to VW Finance Europe B.V. Company is incorporated in Netherlands and fully owned by the VOLKSWAGEN FINANCIAL SERVICES AG.

No other events have occurred subsequent to year-end that would have a material impact on the financial statements as at 31 December 2023.

20 March 2024



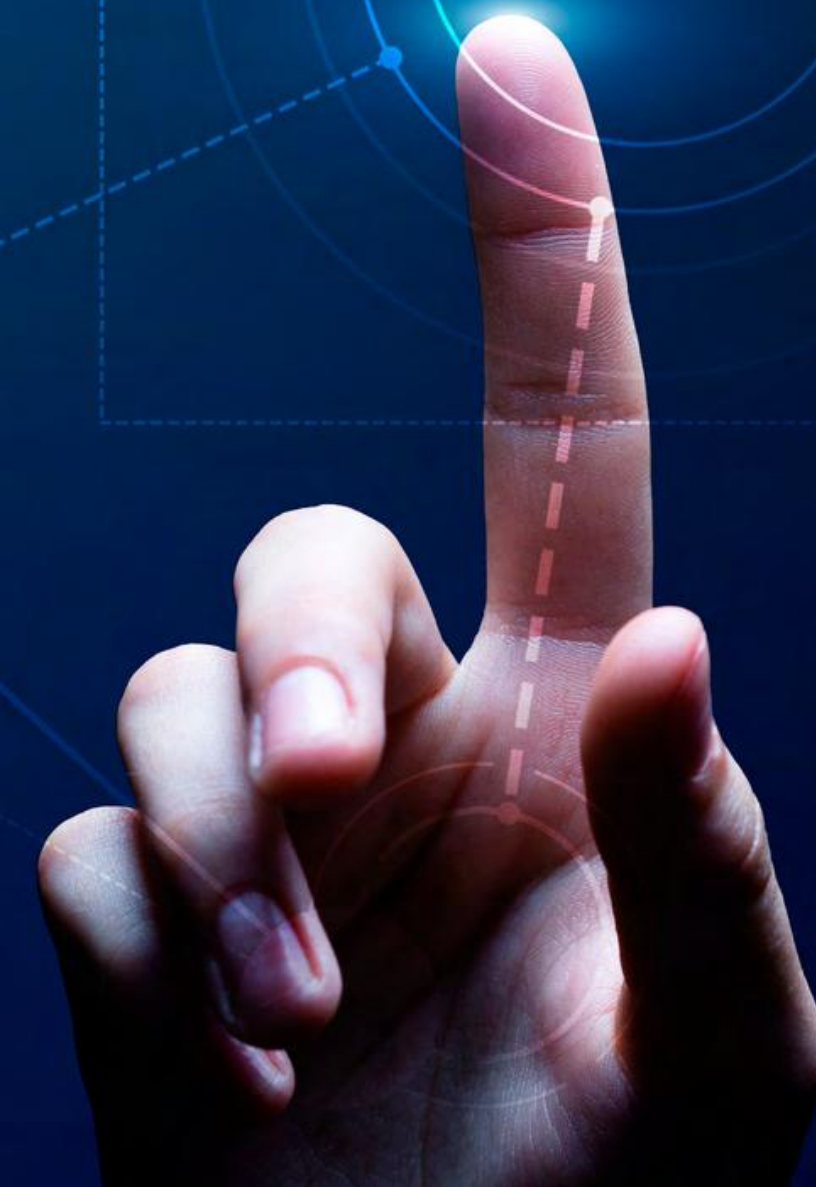
**Ing. Vratislav Stražil**  
Statutory Director



**Nataliya Bauhuber**  
Statutory Director



# REPORT ON RELATIONS





# Report on Relations for the year ended 31 December 2023 (Pursuant to Section 82 of the Act on Corporations)

Statutory Directors of ŠkoFIN s.r.o., with its registered office at Pekařská 6, 155 00, Praha 5, identification number: 45805369, registered in the Commercial Register maintained by the Municipal Court in Prague, Section C, File 11881 (in this Report also the “**controlled company**” or the “**Company**”), have prepared the following Report on Relations pursuant to Section 82 of Act No. 90/2012 Coll., the Corporations Act (the “**Corporations Act**”), for the accounting period of the calendar year 2023 (the “**Relevant period**”).

## 1) Structure of relations

1.1 According to the information available to the Statutory Directors of the Company acting with due managerial care, for the whole of the Relevant period, the Company formed a part of a concern in which the ultimate controlling party is VOLKSWAGEN AG (the “Concern”). Information on the entities forming part of the Concern is stated as at 31. 12. 2023 according to the information available to the statutory body of the Company acting with due managerial care. The structure of relations within the Concern is graphically illustrated in Annex No. 1.

1.1.1. Controlling Party  
VOLKSWAGEN AG, with its registered office at Wolfsburg, Germany, (in this Report also the “**Controlling Party**”) indirectly controls the Company through the company Volkswagen Finance Overseas B.V. with the registered office in Amsterdam.

## 2) Role of the Company in the Concern

The Company provides financial services connected in particular with financing and support of Concern’s vehicles.

## 3) Methods and means of control

The Controlling Party indirectly controls the Company through the company Volkswagen Finance Overseas B.V. which was the sole shareholder in the Relevant period. The control of the Company occurs in particular through the decisions at the General Meeting.

## 4) Mutual Contracts within the Concern

4.1 Contracts entered into between the Company and the Controlling Party that were effective and valid in the Relevant period:

In the Relevant period, the Contract on business cooperation with the Controlling Party was valid and effective.

4.2 Contracts entered into between the Company and the other parties controlled by the Controlling Party that were effective and valid in the Relevant period:

In the Relevant period, the following contracts entered into with the other parties controlled by the Controlling Party were valid and effective:



Contractual counterparty	
<b>ŠKODA AUTO A.S.</b>	Contracts on business cooperation
	Contracts on providing services
	Car leasing
	Factoring contract
	Rental contract
	General operative lease contract
<b>PORSCHE ČESKÁ REPUBLIKA S.R.O.</b>	Contracts on business cooperation
	Contracts on providing services
	Factoring contract
	Provision of facilities in the event of an accident
<b>PORSCHE INTER AUTO CZ S.R.O.</b>	Agreement on providing target commissions
	Contracts on providing services
	Contracts on business cooperation
	Contract on car stocking
	Loan agreement
	Car leasing
<b>Porsche Inter Auto Slovakia, s.r.o.</b>	Operative lease service agreement
<b>SCANIA CZECH REPUBLIC S.R.O.</b>	Car leasing
	General operative lease contract
<b>Scania Finance Czech Republic, spol. s r.o.</b>	Car leasing
<b>Scania Real Estate Czech Republic s.r.o.</b>	General operative lease contract
<b>PORSCHE CENTRAL EASTERN EUROPE S.r.o.</b>	Car leasing
	General operative lease contract
<b>MAN Truck &amp; Bus Czech Republic s.r.o.</b>	Car leasing
	General operative lease contract

Contractual counterparty	
<b>Porsche Engineering Services, s.r.o.</b>	Car leasing
<b>inis international insurance service s.r.o.</b>	Insurance agreement
	Contract on business cooperation
<b>ŠKO-ENERGO, s.r.o.</b>	General operative lease contract
<b>BeRider Services s.r.o.</b>	General operative lease contract
<b>HoppyGo s.r.o.</b>	General operative lease contract
<b>ŠKODA AUTO Digilab s.r.o.</b>	General operative lease contract
<b>ŠKODA AUTO VYSOKÁ ŠKOLA o.p.s.</b>	General operative lease contract
<b>Volkswagen Bank GmbH</b>	Credit facility agreement
	Contracts on providing services
	Providing of loans
<b>VOLKSWAGEN FINANCIAL SERVICES N.V.</b>	Credit facility agreement
	Providing of loans
<b>Volkswagen Financial Services AG</b>	Contracts on providing services
	Providing of loans
<b>Volkswagen International Finance N.V.</b>	Credit line agreement
<b>Volkswagen Financial Services Digital Solutions GmbH</b>	Framework agreement on providing IT services
<b>Volkswagen AG</b>	Agency contracts
<b>Volkswagen versicherung ag</b>	Agreement on the Procurement of insurance
	Agreement on the Processing of personal data
<b>Volkswagen Renting, Unipessoal</b>	Framework IT agreement
<b>Volkswagen Leasing GmbH</b>	Agreement on providing services
	Agreement on providing IT services
<b>Volkswagen Software Asset Management GmbH</b>	Agreement on providing IT services
<b>Vehicle trading international gmbh</b>	Framework agreement on providing services

## 5) Legal acts made at the instigation of or in the interest of the Controlling Party or other parties controlled by the Controlling Party

Except mentioned above, during the Relevant period, the Company did not make any legal acts and other measures in the interest, or at the instigation of, the Controlling Party or other parties controlled by the Controlling Party, which would involve assets exceeding in value 10% of the Company's equity reported in the latest Financial Statements.

## 6) Assessment of a detriment and its compensation

No detriment occurred to the Company on the basis of the agreements entered into in the Relevant period between the Company and other entities from the Concern, other acts or measures which were implemented in the interest, or at the instigation of, of such entities by the Company in the Relevant period.

## 7) Evaluation of relations and risks within the Concern

### 7.1 Evaluation of advantages and disadvantages of relations within the Concern

In particular the following advantages arise from the participation within the Concern to the Company: The Concern is a world leading producer possessing a strong brand, strong financial background and access to the financing from which the Company benefits in particular during the entering into the transactions with its suppliers, customers and during negotiation with banks and other providers of facilities etc.

No disadvantages have arisen to the Company from the participation within the Concern.

### 7.2 No risks have arisen to the Company from the relations within the Concern.

20 March 2024



**Ing. Vratislav Stražil**  
Statutory director



**Nataliya Bauhuber**  
Statutory director



Annex No. 1: The ownership structure of ŠkoFIN s.r.o.

